Deal Environment

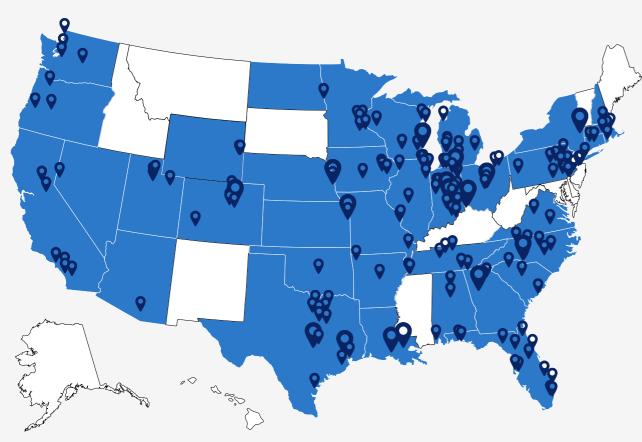
In 2023, the mergers and acquisitions (M&A) landscape faced challenging macroeconomic conditions. Fears of a recession, rising interest rates, and growing geopolitical tensions added uncertainty to an already slow deal market. Differing valuation expectations dampened deals as sellers continued to look for valuations close to peak levels and buyers held out for more conservative multiples.

Despite this, the lower middle-market continued to show resilience in getting deals done. Some dealmakers embraced creative structures that leveraged seller-backed financing options to bridge the gap. Other private equity investors remained active by relying primarily on equity or existing debt facilities to execute add-on acquisitions.

According to GF Data, average multiples in the lower middle-market held steady in 2023 and even increased in the second half of the year. This dynamic incentivized some sellers to transact and proved buyers were motivated to deploy capital for quality assets.

Even with the tough market conditions, KSM's Transaction Advisory Services Group grew 40% in 2023, with nearly 150 deals touched in a wide variety of industries.

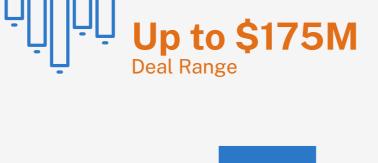
KSM by the Numbers

















Industrial

Deal Environment

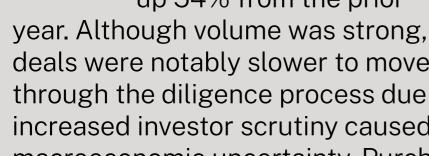


transaction advisory team worked on over 60 industrial deals throughout 2023. Much of this volume was driven by add-on activity in

Leveraging our deep expertise

in the industrial sector, our

the heavy equipment and commercial trade spaces. Many deals in the industrial space involve increased diligence around revenue recognition due to the frequency of longer duration projects and accounting for customer contracts. Companies that utilize the percentage of completion (POC) method of accounting estimate revenue and expenses for projects, which can lead to unexpected changes in earnings and net working capital during the historical period. KSM's transaction advisory team is well versed in evaluating the impact of POC accounting and ensuring it is properly reflected in deal dynamics for both buyers and sellers. **Manufacturing & Distribution** KSM saw an increase in



deals were notably slower to move through the diligence process due to increased investor scrutiny caused by macroeconomic uncertainty. Purchase

manufacturing and distribution

deals in 2023, with volume

up 54% from the prior

price multiples in the manufacturing space saw positive momentum in the second half of 2023. According to GF Data, private equity-backed manufacturing deals with enterprise values between \$10 million and \$250 million had an average valuation multiple of 6.7 times the trailing-twelve month adjusted earnings before interest, taxes, depreciation, and amortization (EBITDA) in the second half of the year. The average valuation multiple through the first two quarters of 2023 was only 6.4 times the trailing-twelve month adjusted EBITDA. Consumer Deal volume in the consumer sector continued to be soft in 2023 as consumer

when record high inflation numbers began to decline in the first quarter. The KSM team worked on three times more consumer deals in 2023 than the prior year, primarily in the fresh produce, niche food, and recreation spaces. Industry experts expect the consumer space to rebound, albeit slowly, in 2024 as inflation continues to cool and consumer confidence increases. **Business Services** Business services deal activity

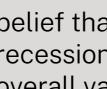
muted by persistent inflation, high

interest rates, and fear of a possible

recession. Despite the headwinds, some

buyers reentered the consumer space

Investors were attracted to the sector due to its recurring revenue and a

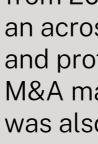


belief that many parts of the industry are recession-resistant. According to GF data, overall valuations on business services

remained steady in 2023.

deals are still above the historical multiple average of 6.9 times. In 2023, KSM worked on several deals in the business services sector, predominately in the wealth management, professional staffing, and insurance spaces. **Transportation & Logistics** Freight continued to face a challenging environment

volumes down substantially from 2021 highs. Freight brokers saw



an across-the-board decline in revenue and profitability that nearly halted the M&A market in 2023. The trucking sector was also affected by slowing freight and

in 2023, with pricing and

freight rates; however, well-capitalized buyers in niche spaces still found ways to transact. Because of KSM's deep transportation and logistics industry expertise, we helped several clients navigate the uncertainty of the freight market and close successful transactions in 2023. We, along with other industry professionals, anticipate that there will be pent-up demand in the M&A market once the freight market tightens back to historical levels.

discretionary spending was

2024 Outlook

of robust lower middle-market M&A activity.

What will 2024 hold for dealmakers? Overall, there appears to be optimism that 2024 will bring an increase in deal volume. Despite macroeconomic headwinds, private equity firms are not in the business of keeping capital on the sidelines, and aging sellers have grown impatient waiting for valuations to return to 2021 levels. As the valuation gap between buyers and sellers continues to narrow, baby boomers will likely put their businesses on the market, providing opportunity for increased deal

volume in 2024 and beyond. KSM's transaction advisory services team saw robust deal flow in the fourth quarter of 2023, which continued into the first quarter of 2024. We are expecting another year

